E C3.ai



Investor Supplemental FY23-Q1

August 31, 2022

Disclaimer

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements contained in this presentation other than statements of historical facts, including the business strategy, plans, and objectives for future operations of C3.ai, Inc. and its subsidiaries ("we," "us," or "our"), and our financial outlook, are forward-looking statements. The words "anticipate," "believe," "continue," "estimate," "expect," "intend," "may," "will" and similar expressions are intended to identify forward-looking statements. We have based these forward-looking statements largely on our current expectations and projections about future events and trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs. These forward-looking statements are subject to a number of risks and uncertainties. Some of these risks are described in greater detail in our filings with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the fiscal year ended April 30, 2022, and other filings and reports we make with the Securities and Exchange Commission from time to time, including our Quarterly Report on Form 10-Q that will be filed for the fiscal quarter ended July 31, 2022, although new and unanticipated risks may arise. The future events and trends discussed in this presentation may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, achievements, or events and circumstances reflected in the forward-looking statements will occur. Except to the extent required by law, we do not undertake to update any of these forward-looking statements after the date of this presentation to conform these statements to actual results or revised expectations.

This presentation also contains estimates and other statistical data made by independent parties and by us relating to market size and growth and other data about our industry. This data involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates. Neither we nor any other person makes any representation as to the accuracy or completeness of such data or undertakes any obligation to update such data after the date of this presentation. In addition, projections, assumptions, and estimates of our future performance and the future performance of the markets in which we operate are necessarily subject to a high degree of uncertainty and risk.

In addition to the financials presented in accordance with U.S. generally accepted accounting principles ("GAAP"), this presentation includes non-GAAP financial information. We believe that non-GAAP financial information, when taken collectively with financial information presented in accordance with GAAP, may be helpful to investors because it provides consistency and comparability with past financial performance. There are a number of limitations related to the use of non-GAAP financial metrics versus their nearest GAAP equivalents. For example, other companies may calculate non-GAAP metrics differently or may use other metrics to evaluate their performance, all of which could reduce the usefulness of our non-GAAP financial metrics as tools for comparison. We urge you to review the non-GAAP financial information with the financial information presented in accordance with GAAP, and not to rely on any single financial measure to evaluate our business.



C3.ai This is Enterprise Al.

FY23-Q1 Highlights



Solid Top-Line Growth

25%

YoY¹ Growth



Highly Visible Business Model

87%

Subscription Revenue

RRR

Rapid Customer Growth

27%

YoY Customer Growth

Robust RPO

58%

RPO Growth YoY

__\$

Attractive Margins

81%

Non-GAAP Gross Margin

- (1) FY23-Q1YTD vs FY22-Q1 YTD
- (2) Percentages are rounded for presentation proposes

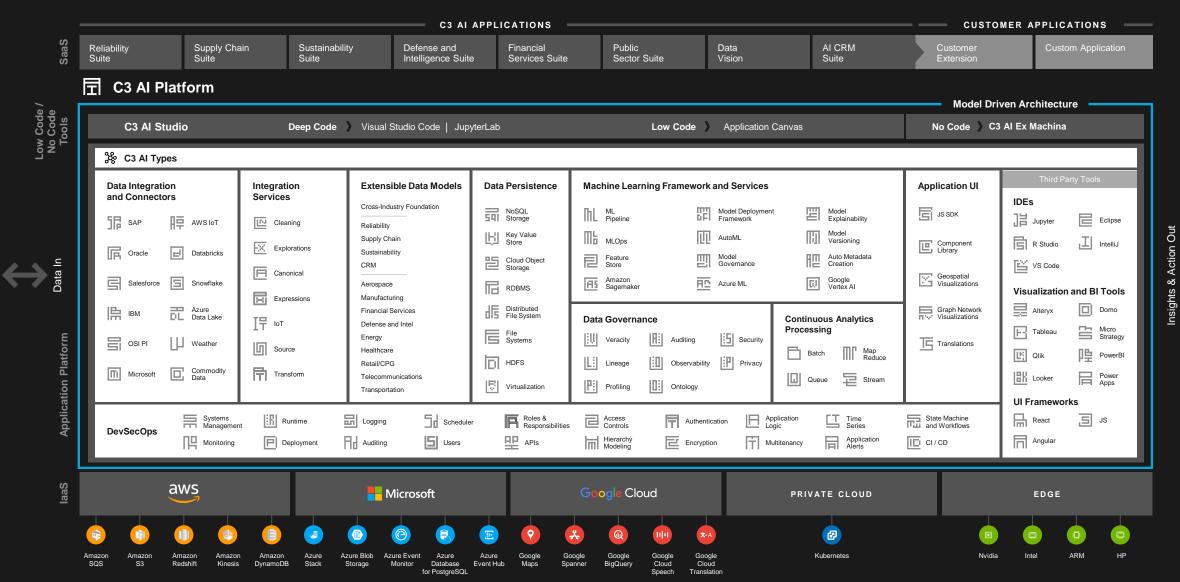


C3 Al Platform – Version 8

- New no code, low code, deep code developer tools
- New data science tools
- 40x 1000x performance and scalability improvements
- New data integrations
- New AI/ML Tools
- New on-line remote learning library
- On-line context-sensitive documentation
- In-line help and debugging
- Auto code generation
- New C3 AI Developer Community



C3 Al Enterprise Al Platform – Version 8

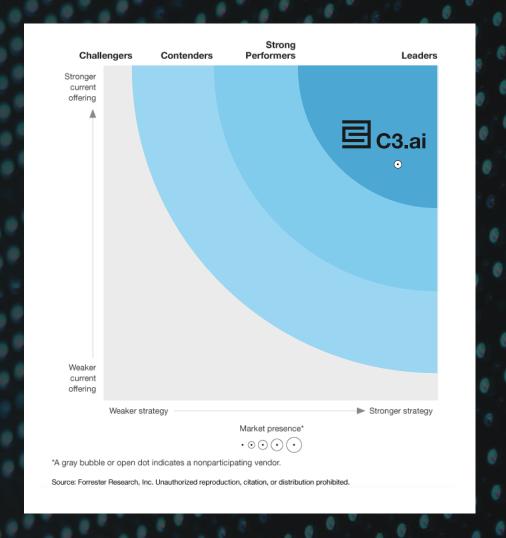




C3 Al's Leadership in Enterprise Al

C3 Al "...could become the de facto Al platform standard for the world's most complex industries"

FORRESTER®





The Forrester Wave

Leader in AI and Machine Learning Platforms

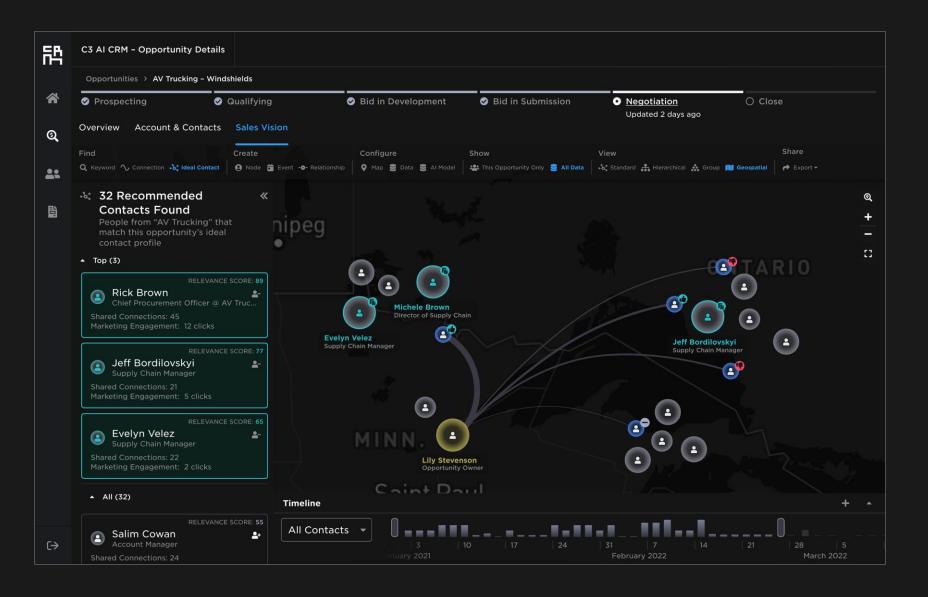
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#1 in Strategy
#1 in Product Vision
#1 in Applications Tools
#1 in Application Accelerators
#1 in Market Approach
#1 in Architecture Run-time
#1 in Architecture Security
#1 in Data Features
#1 in Partner Ecosystem
#1 in Performance
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FORRESTER®

WAVE LEADER 2022

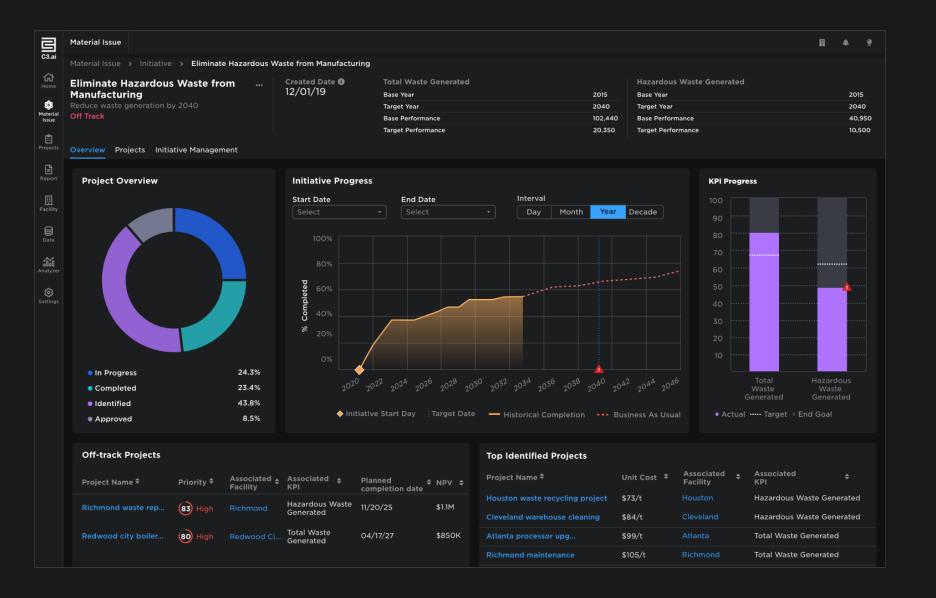
AI/ML Platforms





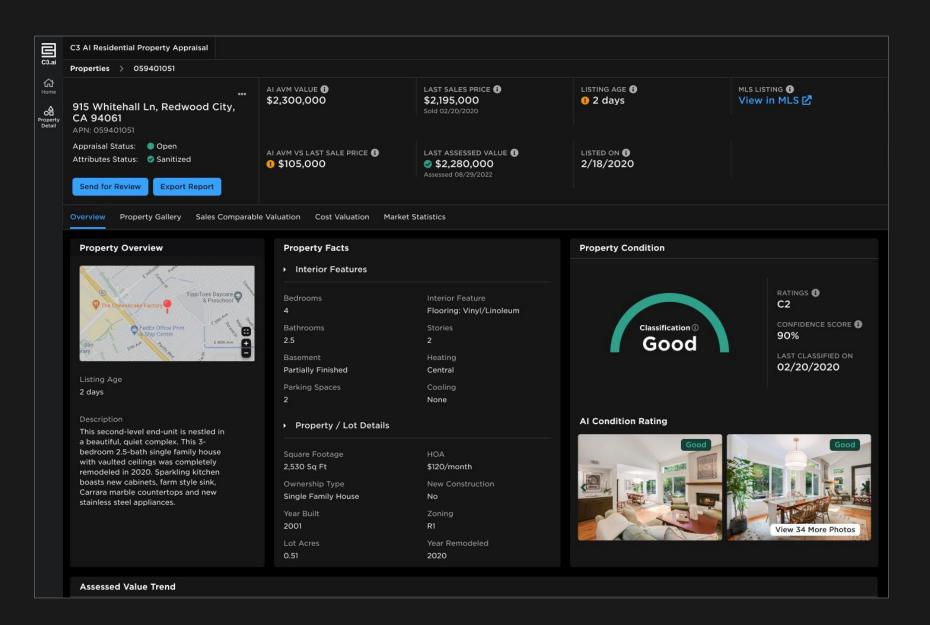




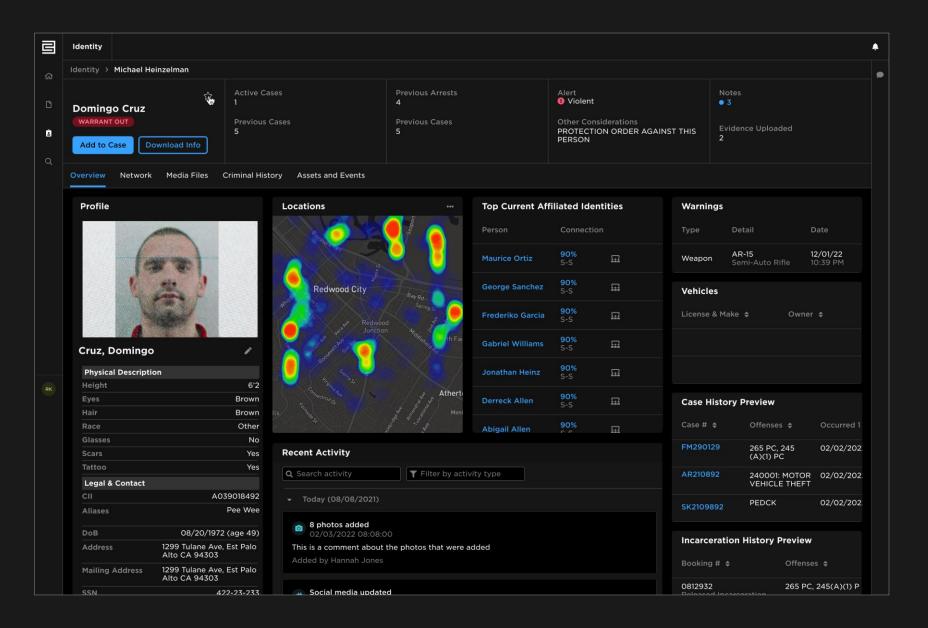


C3 AI ESG

















View C3 Al Product Videos on

https://c3.ai/applications









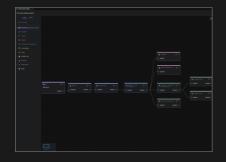














Join Us for the C3 Al Live Demo Series

Registration to open on Tuesday September 6, 2022 on https://ir.c3.ai

C3 AI Reliability

September 13, 2022

C3 AI CRM

September 15, 2022

C3 AI Energy Management

September 20, 2022

C3 AI Ex Machina

September 22, 2022

C3 Al Sustainability for Manufacturing

September 27, 2022

C3 AI Supply Chain Suite

September 29, 2022

C3 AI ESG

October 4, 2022

C3 Al Property Appraisal

October 6, 2022

C3 Al Anti-Money Laundering

October 11, 2022

C3 Al Version 8

October 13, 2022

C3 Al Production Scheduling Optimization

October 18, 2022

C3 AI Readiness

October 25, 2022

C3 Al Intelligence Analysis for Law Enforcement

October 27, 2022











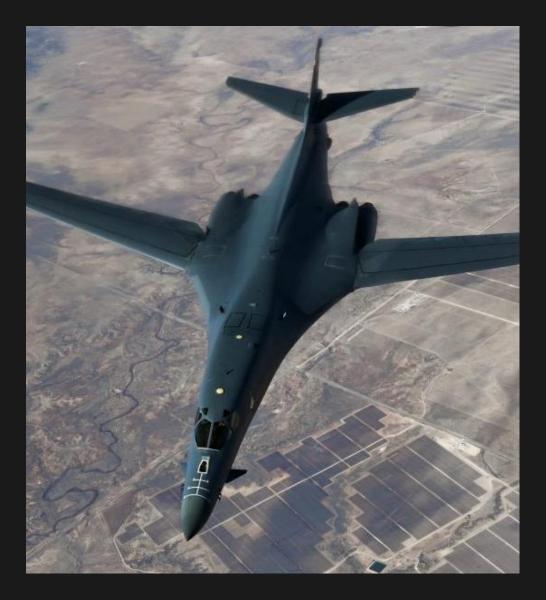








AI / ML Can Unlock Significant Value for the DoD



B-1B

45 in-service¹

18 Effective aircraft²

Aircraft Equivalent Gained with Al

**

+ 3 aircraft to +5 aircraft

Budget Equivalent Gained³

+\$950M to +\$1,600M

- 1. AFGSC wraps up divestiture of 17 B-1 aircraft, moving toward B-21, Air Force Global Strike Command, Accessed August 2022, https://www.afgsc.af.mil/News/Article-Display/Article/2786795/afgsc-wraps-up-divestiture-of-17-b-1-aircraft-moving-toward-b-21/
- 2. US Air Force fleet's mission-capable rates are stagnating. Here's the plan to change that, Air Force Times, February 2022, Accessed August 2022, https://www.airforcetimes.com/news/your-air-force/2022/02/14/us-air-force-fleets-mission-capable-rates-are-stagnatingheres-the-plan-to-change-that/#:~:text=Mission%2Dcapable%20rates%2C%20the%20main,point%20in%20nearly%20a%20decade
- 3. About the B1-B, https://www.af.mil/About-Us/Fact-Sheets/Display/Article/104500/b-1b-lancer/



Enhanced Partner Model





Market Conditions

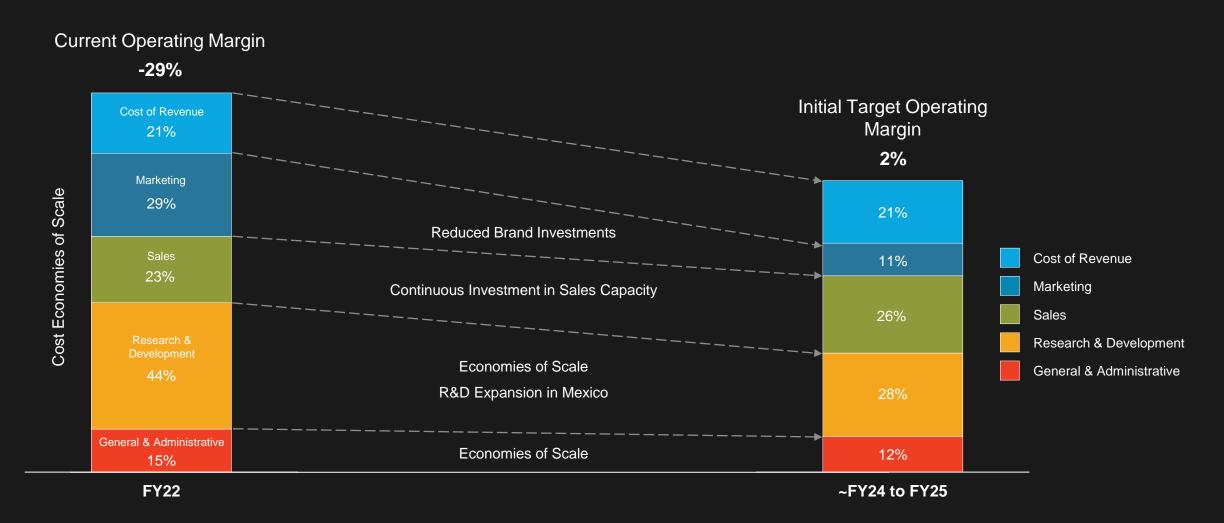
Macroeconomic uncertainty

Taking decisive action

- 1. Reducing non-essential spending
- 2. Adjusting go-to-market model
- 3. Accelerating path to profitability



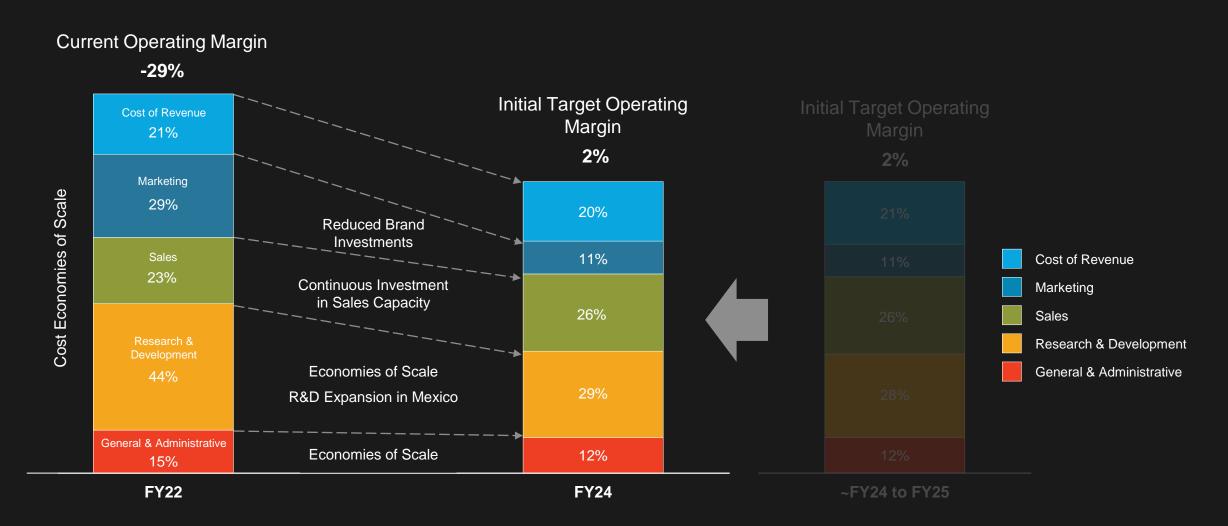
Clear Path to Profitability – Non-GAAP Operating Margin



Note: Non-GAAP cost of revenue, operating expenses, sales and marketing expenses, research and development expenses, and general and administrative expenses are non-GAAP financial measures. Refer to the Appendix for a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures. Numbers and percentages are rounded for presentation purposes.



Accelerated Path to Profitability – Non-GAAP Operating Margin



Note: Non-GAAP cost of revenue, operating expenses, sales and marketing expenses, research and development expenses, and general and administrative expenses are non-GAAP financial measures. Refer to the Appendix for a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures. Numbers and percentages are rounded for presentation purposes.



New Sales Force

Strategic Solutions Sales Directors



Consumption Base Pricing





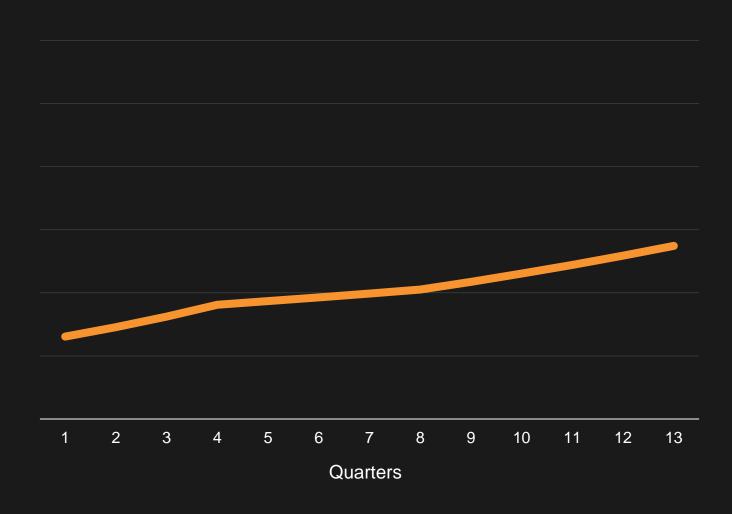
Large Integrated Energy Company

Cumulative Purchase





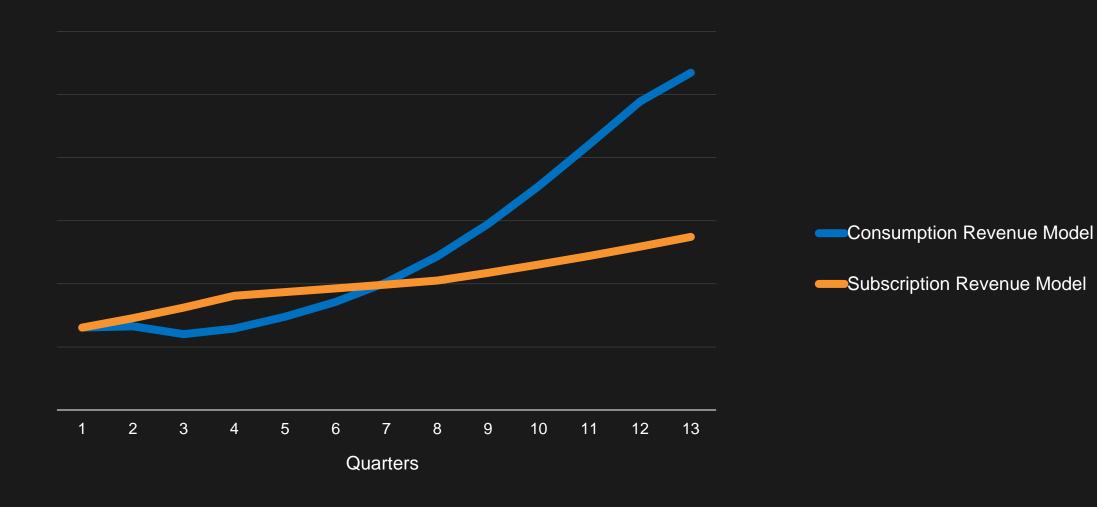
Revenue Transition



Subscription Revenue Model



Revenue Transition





Modeling C3 Al Consumption Based Pricing

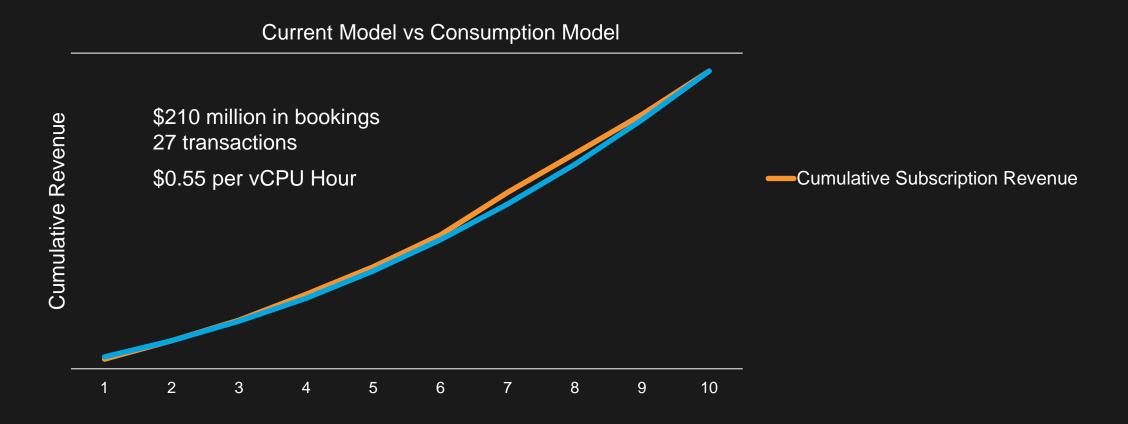
vCPU Usage over time

	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Quarter 5	Quarter 6	Quarter 7	Quarter 8	Quarter 9	Quarter 10
vCPU Hours (in thousands)	382	509	618	727	863	991	1,127	1,255	1,410	1,546

- Typical Consumption Business Model
 - 2 quarter Pilot for a total price of \$500,000
 - Pilot includes unlimited C3 Al Platform developers, one (1) C3 Al Application license, unlimited usage, and premium support
 - After Pilot ends, customers convert to month-to-month consumption-based contract, with unlimited C3 Al Platform Developers, one (1) C3 Al Application license
 - Customer has the option to purchase premium support, additional application license subscriptions, and professional services after the Pilot
- Expect 70% of customers convert from Pilot phase
- Minimum fee post-pilot is \$210,000 per quarter
- Assume 5 Pilots are executed in FY23-Q2 on the first day of the quarter
- There are on average 60 sales representatives during FY23-Q2
- Sales representative headcount growth will range between 40% and 60% annually
- Each sales representative assumed to close on average 4 Pilots in one year
- Assume annual customer churn of 10%
- This table is based on the actual vCPU usage of a representative sample of customers, where 382 thousand vCPU hours represents the vCPU hour usage which
 meets the \$210,000 per quarter minimum charge, and each period after shows the modeled growth of vCPU hours by customer

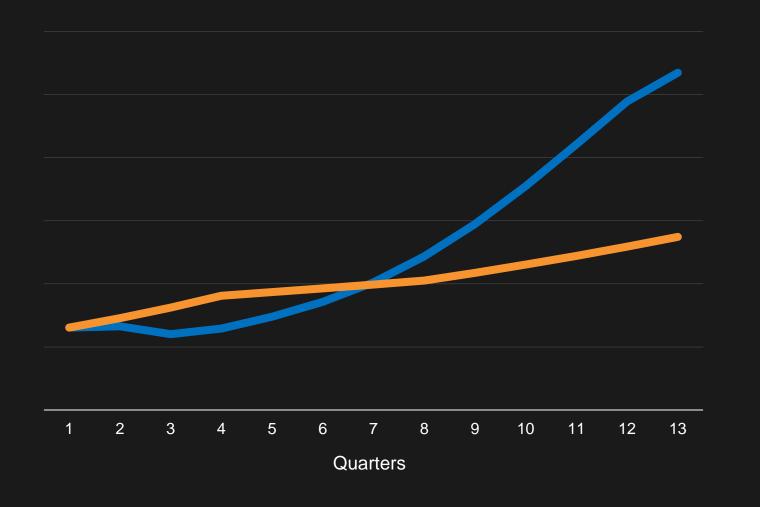


Margin and Revenue Neutral over Ten Quarters





Revenue Transition



Consumption Revenue Model

Subscription Revenue Model



Guidance

	FY23-Q2	FY23	FY24
Total Revenue	\$60 – \$62 million	\$255 – \$270 million	~\$340+
YoY Growth %	3% – 6%	1% – 7%	~30%+
Non-GAAP Loss from Operations	(\$20) – (\$15) million	(\$98) – (\$90) million	

Our guidance includes GAAP and non-GAAP financial measures. A reconciliation of non-GAAP guidance measures to corresponding GAAP measures is not available on a forward-looking basis without unreasonable effort due to the uncertainty regarding, and the potential variability of, expenses that may be incurred in the future. Stock-based compensation expense-related charges, including employer payroll tax-related items on employee stock transactions, are impacted by the timing of employee stock transactions, the future fair market value of our common stock, and our future hiring and retention needs, all of which are difficult to predict and subject to constant change. We have provided a



Finance Update



FY23-Q1 Summary Financial Results

	FY23-Q1	% Change Y/Y
Revenue	\$65.3 million	+25% 🕥
Subscription Revenue	\$57.0 million	+24%
Non-GAAP Gross Profit	\$52.6 million	+29% ①
Remaining Performance Obligations ("RPO")	\$458.2 million	+58%
Non-GAAP RPO	\$496.8 million	+39% ①
Non-GAAP Gross Margin	81%	+2.6pts ①
Free Cash Flow	(\$54.8) million	Not Meaningful
Free Cash Flow adjusted for new C3 Al HQ and BH payment	(\$23.7) million	Not Meaningful

Note: Non-GAAP Gross Profit, Non-GAAP RPO, Free cash flow and Free cash flow adjusted for new C3 AI HQ and BH payment are non-GAAP financial measures. Non-GAAP RPO is defined as our GAAP RPO plus associated cancellable contracted backlog. Refer to the Appendix for a reconciliation of this non-GAAP financial measure to the most directly comparable GAAP measure. Numbers and percentages are rounded for presentation purposes.



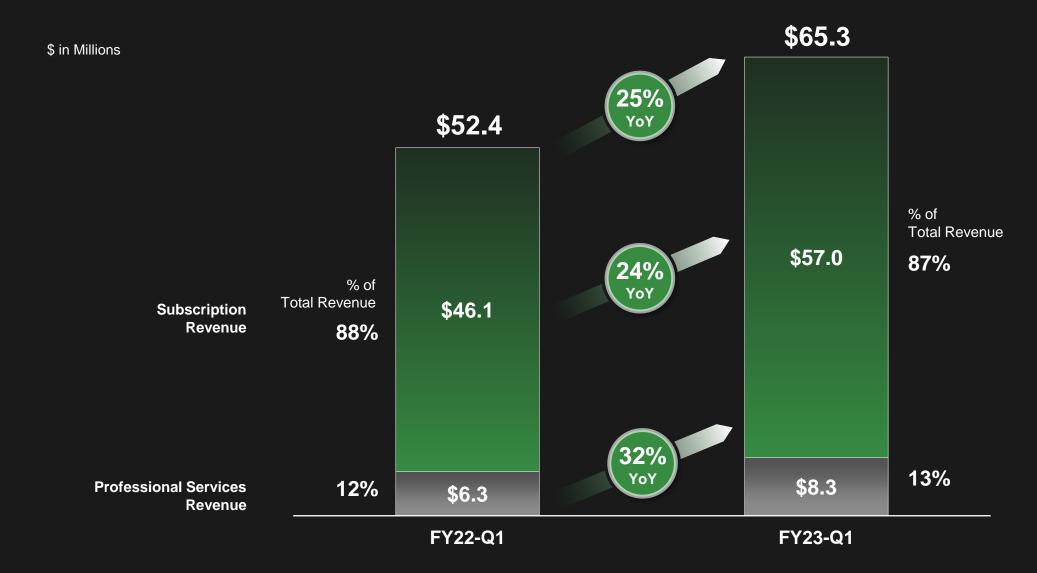
Quarterly Total Revenue: FY21-Q3 to FY23-Q1



Note: Fiscal year ends April 30. Numbers and percentages are rounded for presentation purposes.



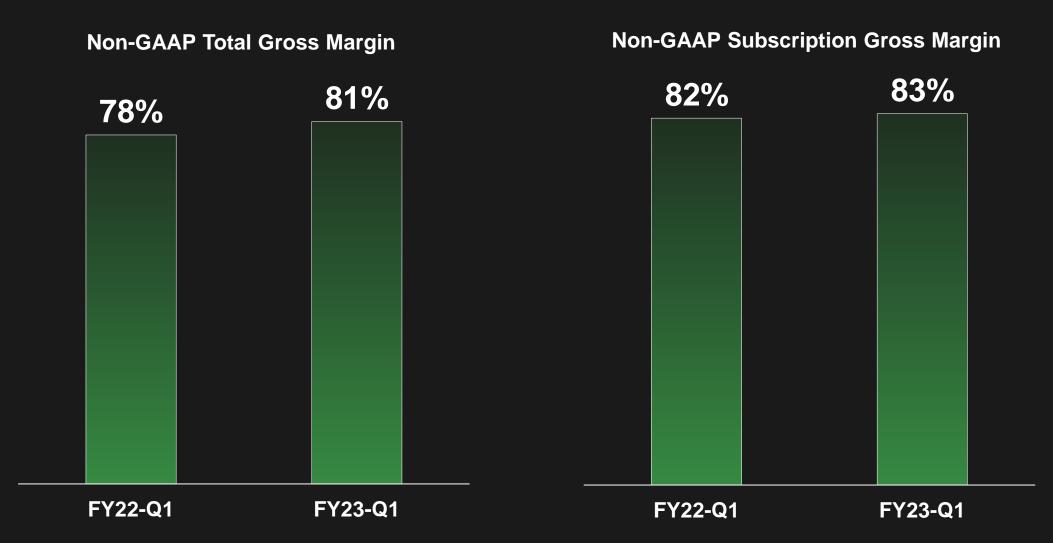
Total Revenue Mix



Note: Numbers and percentages are rounded for presentation purposes.



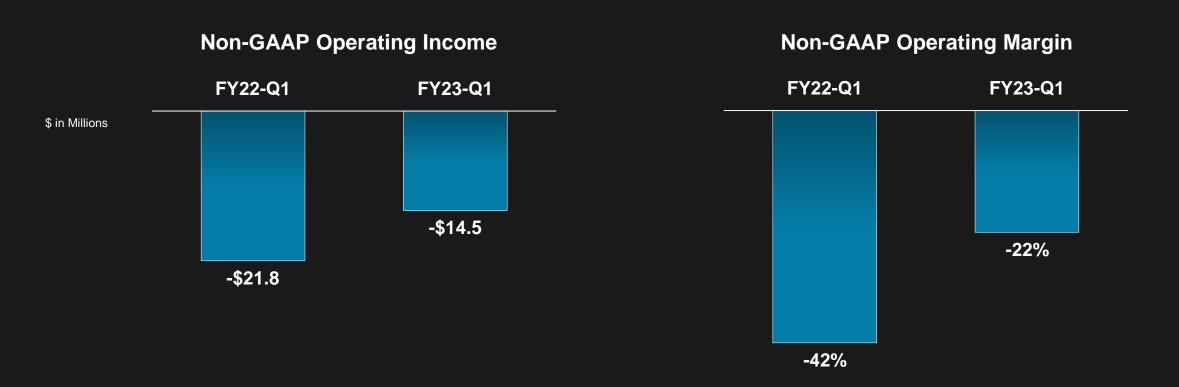
Non-GAAP Gross Margin



Note: Non-GAAP subscription and total gross margin are non-GAAP financial measures. Refer to the Appendix for a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP measures. Percentages are rounded for presentation purposes.



Non-GAAP Operating Income and Margin



Note: Non-GAAP operating income and non-GAAP operating margin, are non-GAAP financial measures. Refer to the Appendix for reconciliations of these non-GAAP financial measures to the most directly comparable GAAP measures. Numbers and percentages are rounded for presentation purposes.



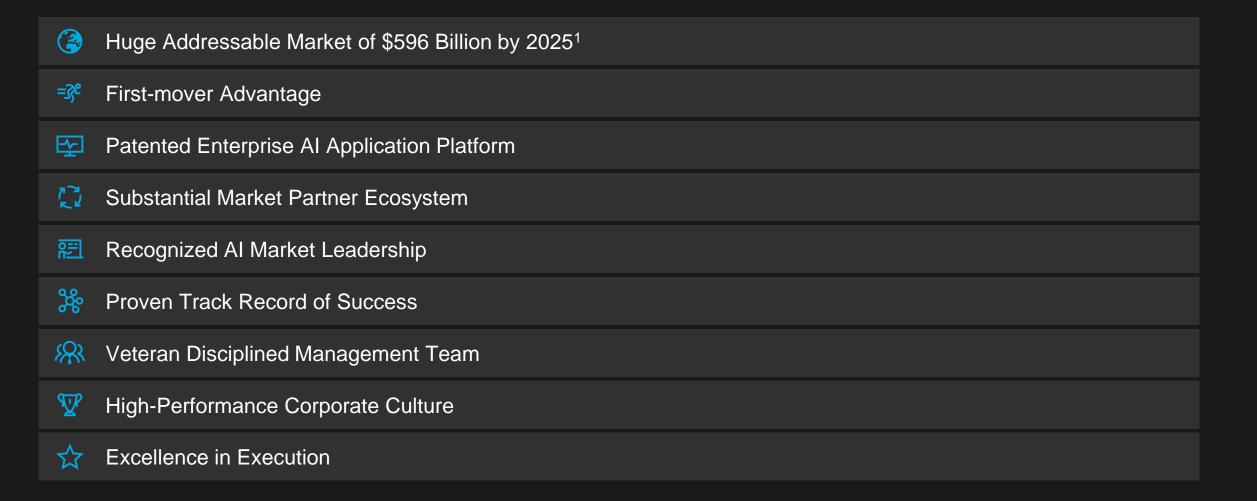
Deal Bands



Note: Fiscal year ends April 30. Numbers are rounded for presentation purposes



C3 AI Investment Thesis



¹ Source: IDC's Worldwide Semiannual Artificial Intelligence Tracker, 2H20



Questions



C3.ai This is Enterprise Al.

Appendix



Income Statement

	'			Three Mont	iths Ended			
ı	October 31, 2020	January 31, 2021	April 30, 2021	July 31, 2021	October 31, 2021	January 31, 2022	April 30, 2022	July 31, 2022
I								
Revenue								
Subscription	\$ 35,854	\$ 42,699	\$ 43,118	\$ 46,122	\$ 47,408	\$ 57,084	\$ 56,302	\$ 57,026
Professional services	5,487	6,410	9,166	6,284	10,855	12,689	16,015	8,282
Total Revenue	41,341	49,109	52,284	52,406	58,263	69,773	72,317	65,308
Cost of revenue								
Subscription (1)(2)	7,084	7,023	8,621	9,213	11,392	12,275	12,958	14,092
Professional services (1)(2)	2,997	5,203	3,091	3,812	4,579	5,079	4,405	4,314
Total cost of revenue	10,081	12,226	11,712	13,025	15,971	17,354	17,363	18,406
Gross profit	31,260	36,883	40,572	39,381	42,292	52,419	54,954	46,902
Operating expenses								
Sales and marketing (1)(2)	22,088	28,450	32,093	36,822	46,166	43,146	47,450	42,987
Research and development (1)(2)	16,134	18,748	20,711	26,712	36,523	40,931	46,378	55,877
General and administrative (1)(2)	7,562	8,184	11,676	12,364	15,279	15,748	17,649	21,247
Total operating expenses	45,784	55,382	64,480	75,898	97,968	99,825	111,477	120,111
Loss from operations	(14,524)	(18,499)	(23,908)	(36,517)	(55,676)	(47,406)	(56,523)	(73,209)
Interest income	288	129	258	345	322	410	750	2,538
Other (expense) income, net	(578)	1,721	(152)	(899)	(1,372)	7,742	(2,452)	(1,021)
Net income (loss) before provision for income taxes	(14,814)	(16,649)	(23,802)	(37,071)	(56,726)	(39,254)	(58,225)	(71,692)
Provision for income taxes	130	203	248	388	13	193	195	179
Net income (loss)	\$ (14,944)	\$ (16,852)	\$ (24,050)	\$ (37,459)	\$ (56,739)	\$ (39,447)	\$ (58,420)	\$ (71,871)
1								

(1) Includes stock-based compensation expense as follows:

	Three months ended								
	October 31, 2020	January 31, 2021	April 30, 2021	July 31, 2021	October 31, 2021	January 31, 2022	April 30, 2022	July 31, 2022	
Cost of subscription	\$ 159	\$ 214	\$ 271	\$ 821	\$ 2,364	\$ 2,639	\$ 2,814	\$ 4,272	
Cost of professional services	89	164	76	602	685	704	719	1,071	
Sales and marketing	2190	2790	3,245	6,135	13,555	8,850	11,804	16,779	
Research and development	648	846	997	2,758	10,256	12,846	13,340	25,217	
General and administrative	2115	2575	2,881	3,596	5,680	6,322	6,951	9,291	
Total stock-based compensation expense	\$ 5,201	\$ 6,589	\$ 7,470	\$ 13,912	\$ 32,540	\$ 31,361	\$ 35,628	\$ 56,630	

(2) Includes employer payroll tax expense related to stock-based compensation as follows:

	Three months ended							
	October 31, 2020	October 31, 2020 January 31, 2021 April 30, 2021 July 31, 2021 October 31, 2021 January 31, 2022 April 30, 2021						July 31, 2022
Cost of subscription	\$ —	\$ —	\$ 30	\$ —	\$ —	\$ 7	\$ 35	\$ 286
Cost of professional services	_	_	3	65	_	1	6	100
Sales and marketing	_		338	301	215	202	42	530
Research and development	_	_	353	182	217	38	72	943
General and administrative	_	— — — — — — — — — — — — — — — — — — —	271	307	151	108	23	183
Total employer payroll tax expense	\$ —	\$ —	\$ 995	\$ 855	\$ 583	\$ 356	\$ 178	\$ 2042



GAAP to Non-GAAP Reconciliations

							Three Mont	ths F	nded	_				
	October 31,	2020	January 31, 2021		April 30, 2021		July 31, 2021		October 31, 2021	Ja	nuary 31, 2022		April 30, 2022	 July 31, 2022
Subscription revenue	\$ 35,8	54	\$ 42,699	\$	43,118	\$	46,122	\$	47,408	\$	57,084	\$	56,302	\$ 57,026
Professional services revenue	5,4	87	6,410		9,166		6,284		10,855		12,689		16,015	8,282
Total Revenue	41,3	41	49,109		52,284		52,406		58,263		69,773		72,317	65,308
GAAP cost of subscription revenue	7,0	84	7,023		8,621		9,213		11,392		12,275		12,958	14,092
Stock-based compensation	1	59	214		271		821		2,364		2,639		2,814	4,272
Employer payroll tax expense related to														
employee stock-based compensation		_	_		30		_		_		7		35	286
Non-GAAP cost of subscription revenue	6,9	25	6,809		8,320		8,392		9,028		9,629		10,109	9,534
GAAP cost of professional services revenue	2,9		5,203		3,091		3,812		4,579		5,079		4,405	4,314
Stock-based compensation		89	164		76		602		685		704		719	1,071
Employer payroll tax expense related to employee stock-based compensation		_			3		65				1		6	100
Non-GAAP cost of professional services revenue	2.9	08	5.039		3.012		3,145		3.894		4.374		3.680	3,143
The state of the cost of professional services for the	2,0	00	0,000		0,012		0,140		0,004		4,014		0,000	0,140
CAAD calce and marketing aurence	22.0	99	28.450		32.093		36.822		46.166		43.146		47.450	42.987
GAAP sales and marketing expense Stock-based compensation	22,0		28,450		32,093		6,135		46,166 13,555		43,146 8,850		47,450 11,804	42,987 16,779
Employer payroll tax expense related to	2,1	90	2,790		3,240		0,135		13,555		0,000		11,004	10,779
employee stock-based compensation		_	_		338		301		215		202		42	530
Non-GAAP sales and marketing expense	19,8	98	25,660		28,510		30,386		32,396		34,094		35,604	25,678
GAAP research and development expense	16.1	34	18,748		20.711		26,712		36.523		40.931		46,378	55.877
Stock-based compensation	6	48	846		997		2,758		10,256		12,846		13,340	25,217
Employer payroll tax expense related to														
employee stock-based compensation			_		353		182		217		38		72	943
Non-GAAP research and development expense	15,4	86	17,902		19,361		23,772		26,050		28,047		32,966	29,717
GAAP general and administrative expense	7,5		8,184		11,676		12,364		15,279		15,748		17,649	21,247
Stock-based compensation	2,1	15	2,575		2,881		3,596		5,680		6,322		6,951	9,291
Employer payroll tax expense related to employee stock-based compensation					271		307		151		108		23	183
Non-GAAP general and administrative expense	5,4	47	5,609		8.524		8,461		9,448		9,318		10,675	11,773
rtor-or-vi geriorai and daministrativo expense	0,4	-	0,000		0,024		0,401		0,440		5,515		10,070	11,770
Gross profit on a GAAP basis	\$ 31,2		\$ 36,883	\$	40,572	\$	39,381	\$	42,292	\$	52,419	\$	54,954	\$ 46,902
Stock-based compensation	2	48	378		347		1,423		3,049		3,343		3,533	5,343
Employer payroll tax expense related to employee stock-based compensation		_	_		33		65		_		8		41	386
Gross profit on a non-GAAP basis	31.5	08	37,261	_	40.952	_	40.869	_	45,341	_	55,770	_	58,528	 52,631
			,				,						,	,
Gross margin on a GAAP basis		76 %	75 %		78 %		75 %		73 %		75 %		76 %	72 %
Gross margin on a GAAP basis Gross margin on a non-GAAP basis		76 %	76 %		78 %		78 %		73 % 78 %		80 %		81 %	72 % 81 %
Gress margin on a non-oron basis		. 5 70	70 76		10 76		13 /6		13 76		00 76		0176	01 76
Lana from an artista an a CAAD has be	(***	041	(40, 400)		(00.000)		(00 547)		(EE 070)		(47.400)		(FC FOC)	(70.000)
Loss from operations on a GAAP basis	(14,5	,	(18,499)		(23,908)		(36,517)		(55,676)		(47,406)		(56,523)	(73,209)
Stock-based compensation expense	5,2	υI	6,589		7,470		13,912		32,540		31,361		35,628	56,630
Employer payroll tax expense related to employee stock-based compensation		_	_		995		855		583		356		178	2,042
Loss from operations on a non-GAAP basis	\$ (9,3	23)	\$ (11,910)	\$	(15,443)	\$	(21,750)	\$	(22,553)	\$	(15,689)	\$	(20,717)	\$ (14,537)
Operating margin on a GAAP basis		35 %	-38 %		-46 %		-70 %		-96 %		-68 %		-78 %	-112 %
Operating margin on a non-GAAP basis		23 %	-24 %		-30 %		-42 %		-39 %		-22 %		-29 %	-22 %
			21 10		-2 70				23 70				_3 70	
888		50			000		000		107 777		105		499	150
RPO	\$ 267,3		\$ 247,451	\$	293,836	\$	290,613	\$,	\$	469,276	\$	477,421	\$ 458,209
Cancellable amount of contract value	37,1		48,405	_	51,252	_	66,638		63,766		67,454	_	39,396	 38,626
Non-GAAP RPO	\$ 304,4	71	\$ 295,856	\$	345,088	\$	357,251	\$	529,292	\$	536,730	\$	516,817	\$ 496,835



Other Metrics

_	July 31, 2021	October 31, 2021	January 31, 2022	April 30, 2022	July 31, 2022
Customer Count	180	203	218	223	228

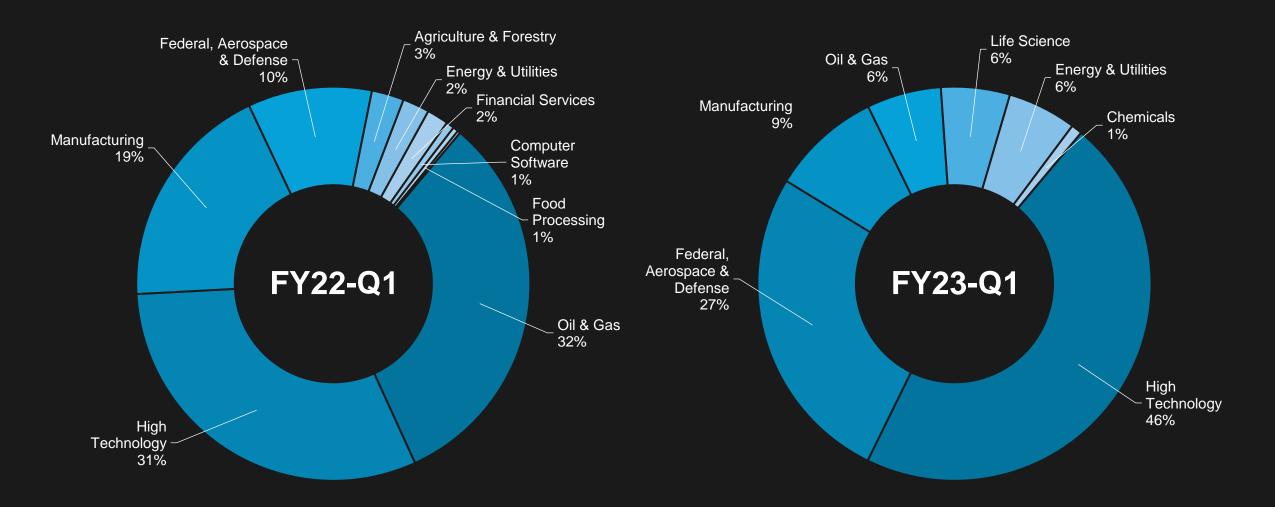
We count as a Customer each distinct division, department, business unit, or group within a Customer-Entity that uses our product(s). In situations where our Customer (or Customer-Entity) has developed software using our C3 AI Application Platform or developed derivative works of our C3 AI Applications and has sold that software or service to its end customer(s), we also include such end customers in our Customer count. In addition, where our software is sold to a third-party under a reseller arrangement, we include the end customer of such arrangement in our Customer count. We only count Customers for which there is revenue in the period through a Customer-Entity contract. We exclude free trials from both our Customer counts.



Current RPO and BH related RPO

- ➤ Revenue expected to be recognized from remaining performance obligations was approximately \$458.2 million as of July 31, 2022 of which \$173.5 million is expected to be recognized over the next 12 months and the remainder thereafter.
- Our RPO related to Baker Hughes, which includes both direct subscriptions and reseller arrangements, is \$198.0 million.

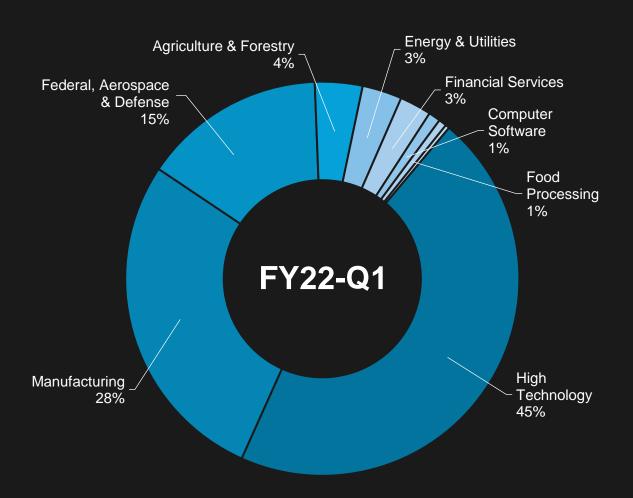
Booking Diversity by Industry

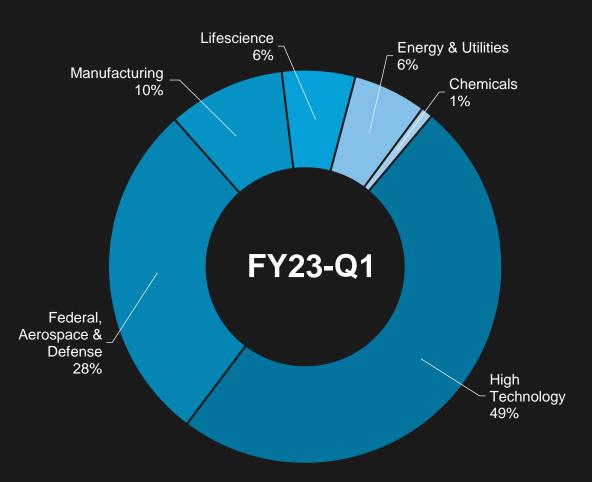






Booking Diversity by Industry (excluding Oil and Gas)









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