# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 25, 2022

# C3.AI, INC.

(Exact name of Registrant as Specified in Its Charter)

**Delaware** (State or Other Jurisdiction of Incorporation) **001-39744** (Commission File Number) **26-3999357** (IRS Employer Identification No.)

1300 Seaport Blvd, Suite 500 Redwood City, CA (Address of Principal Executive Offices)

94063

(Zip Code)

(650) 503-2200

(Registrant's Telephone Number, Including Area Code)

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A Common Stock, par value \$0.001 per share	AI	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\boxtimes$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

# Item 2.02 Results of Operations and Financial Condition.

On March 2, 2022, C3.ai, Inc. (the "*Company*") issued a press release announcing its financial results for the fiscal third quarter ended January 31, 2022. A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

The information contained in this Item 2.02 and Item 9.01 in this Current Report on Form 8-K, including the accompanying Exhibit 99.1 hereto, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "*Exchange Act*"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing made by the Company under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filings, unless expressly incorporated by specific reference in such filing.

# Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

# Resignation of Chief Financial Officer

On February 25, 2022, Adeel Manzoor resigned from his position with the Company effective February 28, 2022 (the "*Separation Date*"). Mr. Manzoor entered into an agreement (the "*Separation Agreement*") with the Company regarding his separation from the Company whereby he received (a) all accrued salary earned through the Separation Date and (b) repayment forgiveness in connection with his signing bonus. The Separation Agreement contains a mutual non-disparagement obligation and a standard release of claims on the part of Mr. Manzoor.

The foregoing description is qualified in its entirety by reference to the Separation Agreement with the Company, which will be filed as an exhibit to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended January 31, 2022.

# Appointment of Chief Financial Officer

On March 1, 2022, Juho Parkkinen was appointed as the Company's Senior Vice President and Chief Financial Officer, effective as of the same date. In this position, Mr. Parkkinen will succeed Adeel Manzoor as the Company's principal financial officer.

Mr. Parkkinen, age 37, has served as the Company's principal accounting officer since December 2021. From February 2021 to December 2021, Mr. Parkkinen served as the Company's Vice President and Corporate Controller. From March 2017 to January 2021, Mr. Parkkinen held various positions in the financial reporting group at MongoDB, Inc., a software company, most recently serving as its Senior Director and Assistant Corporate Controller. From September 2009 to February 2017, Mr. Parkkinen held positions at Ernst & Young. Mr. Parkkinen holds a B.S. in Business with an emphasis in Accounting and Mathematics from Santa Clara University and is a Certified Public Accountant in the State of California.

In connection with his appointment as the Company's Chief Financial Officer, the Company and Mr. Parkkinen have entered into a new offer letter (the "*Offer Letter*"), pursuant to which Mr. Parkkinen will receive an annual base salary of \$375,000 and will have a target bonus opportunity of 50% of his base salary. In addition, Mr. Parkkinen also received an additional award under the C3.ai, Inc. 2020 Equity Incentive Plan of 120,000 restricted stock units and options to purchase 170,000 shares of the Company's Class A common stock. The restricted stock units and options will vest on a quarterly and monthly vesting schedules, as applicable, subject to acceleration in certain events as described in the Offer Letter. Mr. Parkkinen was previously awarded 60,000 restricted stock units and options to purchase 100,000 shares of the Company's Class A common stock in connection with his prior roles with the Company.

There are no arrangements or understandings between Mr. Parkkinen and any person pursuant to which he was appointed as the Chief Financial Officer of the Company. Mr. Parkkinen does not have a family relationship with any of the executive officers or directors of the Company. There are no transactions in which Mr. Parkkinen had or will have an interest that would be required to be disclosed pursuant to Item 404(a) of Regulation S-K under the Securities Exchange Act of 1934, as amended.

A copy of the Offer Letter is attached as Exhibit 10.1 to this Current Report on Form 8-K. The foregoing description of the Offer Letter does not purport to be complete and is qualified in its entirety by reference to the full text of the Offer Letter.

# Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
<u>10.1+</u>	Offer Letter by and between the Registrant and Juho Parkkinen, dated March 1, 2022.
<u>99.1</u>	Press Release dated March 2, 2022.
104	Cover Page Interactive Data File (the cover page XBRL tags are embedded within the inline XBRL document).

+ Indicates management contract or compensatory plan.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

# C3.ai, Inc.

Dated: March 2, 2022

By:

/s/ Thomas M. Siebel

Thomas M. Siebel Chief Executive Officer and Chairman of the Board of Directors



March 1, 2022

#### Juho Parkkinen

Via Email Delivery

#### **Re: Promotion**

Dear Juho,

I am pleased to inform you that you have been promoted to SVP and Chief Financial Officer. Effective March 1, 2022, your annualized base salary will be \$375,000, less payroll withholdings and deductions, paid on C3 AI's normal payroll schedule.

You will be eligible to earn an annual discretionary performance bonus up to an annualized target of 50% of your base salary, which will be prorated for the current C3 AI fiscal year based on your length of employment in the SVP and Chief Financial Officer role. Any discretionary performance bonus for FY2022 that you may receive from your role as Chief Accounting Officer will be prorated from May 1, 2021, to February 28, 2022, up to an annualized target of 30% of your base salary. Whether you earn or receive a bonus for any given fiscal year, and the amount of any such bonus, will be determined by C3 AI management in accordance with C3 AI's Employee Handbook. No amount of the annual discretionary bonus is guaranteed, and to earn any bonus, you must remain a full-time active employee through the date scheduled for payment of the bonus. The bonus, if earned, will be paid within a reasonable time after the end of the fiscal year to which it relates.

Subject to the approval of the Board of Directors of C3 AI, you will be awarded 120,000 restricted stock units (RSUs), representing the right to be issued an equivalent number of shares of Class A Common Stock of C3 AI upon vesting of the RSUs (the "Grant"). The Grant will be governed by the terms and conditions of the award agreement between you and C3 AI (the "RSU Agreement") and by the C3.ai, Inc. 2020 Equity Incentive Plan. The Grant will be subject to vesting during your continuous active service in accordance with the following schedule: 5% of the Grant will vest quarterly until the Grant is either fully vested or your continuous service terminates, whichever occurs first.

Subject to the approval of the Board of Directors of C3 AI, you will be granted an option for 170,000 shares of Class A Common Stock of C3 AI (the "Grant"). The Grant will be governed by the terms and conditions of the grant agreement between you and C3 AI (the "Option Agreement") and the C3.ai, Inc. 2020 Equity Incentive Plan (the "Plan"). The Grant will be subject to vesting, during your continuous active service, in accordance with the following schedule: 1/60th of the Grant will vest monthly, until the Grant is either fully vested or your continuous service terminates, whichever occurs first.

As Chief Financial Officer, if a Change in Control (as defined below) occurs and you are terminated without Cause or not offered an equivalent position in the company or its successor, the remainder of your unvested Grant will vest 12 months following the Change of Control or upon your earlier termination.

For purposes of this offer letter, 'Change in Control' shall be defined in the Plan, except that, notwithstanding anything in the Plan to the contrary, the acquisition or merger of C3 AI (or other similar transaction) in which C3 AI continues as an independent company (for example, as a majority-owned (but independent) subsidiary of another entity or as the results of a sale of a controlling interest to a private equity firm), will be considered a Change in Control, unless the Board expressly determines otherwise.

For purposes of this offer, "Cause" shall mean (a) a good faith finding by the Board of Directors of C3 AI that (i) you have engaged in theft, fraud, embezzlement, dishonesty, gross negligence, misconduct or similar conduct; (b) your conviction of, or the entry of pleading of guilty or nolo contendere, or confession of guilt of, a felony or any crime or act involving moral turpitude or fraud; (c) your material breach or threatened material breach of any of the material provisions contained in this agreement, any agreement signed by you and C3 AI or any written C3 AI policy; or (d) your material failure, except to the extent due to your disability or death, to perform your duties described above for C3 AI.

Changes in your employment terms, other than those changes expressly reserved to C3 AI's discretion in this letter, require a written modification signed by the Chief Executive Officer of C3 AI.

To accept employment under the terms described above, please sign and date this letter. We look forward to your continued contributions to C3 AI.

Sincerely,

<u>/s/ Thomas M. Siebel</u> Thomas M. Siebel Chief Executive Officer

Understood and Accepted:

<u>/s/ Juho Parkkinen</u> Juho Parkkinen <u>03/01/2022</u> Date

#### C3 AI Announces Fiscal Third Quarter 2022 Financial Results

Revenue Growth of 42% year over year to \$69.8 million

Raises Guidance to Reflect FY 2022 Revenue Growth of 38%

REDWOOD CITY, Calif. - March 2, 2022 - C3.ai, Inc. ("C3 AI," "C3," or the "Company") (NYSE: AI), the Enterprise AI software company, today announced financial results for its fiscal third quarter ended January 31, 2022.

"Our third quarter results displayed strength in all aspects of our business, including revenue growth of 42% year over year," said CEO Thomas M. Siebel. "These results were driven by substantially increased sales momentum due to the successful refocusing of our sales organizations, expanded customer count, increased industry diversification for our AI products and the further recognition of our technology leadership in this industry. We believe C3 AI is on track to establish a global leading market position in Enterprise AI."

Mr. Siebel added, "We remain confident in our long-term prospects based on our accelerating progress and the magnitude of the addressable enterprise AI market opportunity. Given these trends and our progress to date, we have raised our fiscal year 2022 guidance to reflect revenue growth of 38% over fiscal year 2021.

#### Fiscal Third Quarter 2022 Financial Highlights

- Revenue: Total revenue for the quarter was \$69.8 million, an increase of 42% compared to \$49.1 million one year ago.
- **Subscription Revenue:** Subscription revenue for the quarter was \$57.1 million, an increase of 34% compared to \$42.7 million one year ago.
- **Gross Profit:** GAAP gross profit for the quarter was \$52.4 million, a 75% gross margin, compared to \$36.9 million one year ago. Non-GAAP gross profit for the quarter was \$55.8 million, an 80% gross margin, compared to \$37.3 million one year ago.
- Remaining Performance Obligations ("RPO"): GAAP RPO increased by 90% to \$469.3 million, up from \$247.5 million one year ago.
   Significantly, our GAAP RPO now represents 168% of Q3 annualized sales. Non-GAAP RPO increased by 81% to \$536.7 million, up from \$295.9 million one year ago.
- Net Loss per Share: GAAP net loss per share was \$(0.38), compared to \$(0.21) one year ago. Non-GAAP net loss per share was \$(0.07), compared to \$(0.13) one year ago.
- **Raising Guidance:** Based on recent results and current outlook, the Company has raised fiscal year 2022 revenue guidance to \$252.0 million, a 38% increase over the prior year.

#### **Customer Wins and Expansions**

- Shell continues to expand its C3 AI application footprint with over 10,000 devices currently monitored by C3 ML models and 23 large-scale assets in production deployment including Pernis, the largest refinery in Europe, and Nigeria LNG. Shell currently processes 1.3 trillion predictions per month with the C3 AI Suite and applications. Shell again expanded the duration and scale of its contractual relationship with C3 during the quarter.
- The Department of Defense ("DoD") awarded C3 AI a five-year, \$500 million transaction agreement, accelerating the ability for any DoD agency to acquire the Company's suite of Enterprise AI products and services.
- We achieved a new production deployment with the **Defense Counterintelligence and Security Agency**; and secured additional business with the **U.S. Space Force**.
- **LyondellBasell**, one of the world's largest plastic and chemical companies, signed a five-year, significantly expanded contract to accelerate the deployment of additional Enterprise AI and machine-learning applications across the company with the C3 AI Suite and C3 AI Reliability Suite.

- **Royal Philips,** a global leader in health technology, closed a new contract on the C3 AI Supply Chain Suite to enhance resiliency, visibility, and agility for Philips' supply chains across the company's North American operations.
- Cargill substantially increased and extended its C3 AI contract to expand its deployment of the C3 AI Supply Chain Suite of applications.
- **ENGIE**, our energy-services partner, expanded the use and extended the term of its C3 AI contract to deliver a broader range of AI-enabled, end-to-end energy and sustainability (ESG) solutions to serve both the public and private sectors.
- Swift, the global provider of secure financial messaging services, expanded its relationship with C3 AI, leveraging the C3 AI Financial Services Suite.
- Baker Hughes, our business activity with our JV alliance partner BakerHughesC3.ai continues to accelerate globally.
- Customer Count increased substantially year over year.

#### **Other Corporate Highlights**

- Sales: In the third fiscal quarter, the Company successfully refocused its sales organizations to its traditional strategic accounts engagement model, delivering immediate and positive results.
- Leadership: C3 AI appointed Lisa A. Davis to its Board of Directors. Ms. Davis is a recognized global leader in the industrial and energy industries, bringing more than 30 years of experience to the Company. She has served in various capacities and leadership positions with several of the world's largest corporations, including Texaco and Shell, and as CEO of Siemens Gas and Power.
- Federal AI Tailwinds: The FY 2022 National Defense Authorization Act, Section 227, signed into law on December 27, 2021, requires that, "The Secretary of Defense shall ensure that, to the maximum extent practicable, commercial artificial intelligence companies are able to offer platforms, services, applications, and tools to Department of Defense components through processes and under Part 12 of the Federal Acquisitor Regulation." We believe this represents a secular change in procurement policies for AI solutions for DoD, requiring primacy in the selection and use of commercial off the shelf software solutions from commercial vendors like C3 AI, rather than traditional custom development by custom project-specific developers that have largely proven to be unsuccessful. We believe this will help to accelerate C3 AI's Federal business in the coming years.
- New AI Application Development Center: C3 AI opened a software development and professional service center in Guadalajara, Mexico. The Company plans to hire as many as 1,000 senior software and service engineers in Mexico over the next few years. C3 AI is making this investment to meet the growing, global demand for Enterprise AI applications and associated services, and because the talent pool in Guadalajara is among the best in the world.
- **Cash Reserves**: With \$1.02 billion in cash, cash equivalents, and investments, C3 AI is well positioned to continue to invest in market leadership through enterprise AI innovation and brand equity and sales expansion.
- **Stock Repurchase Program**: In December 2021, the Company's board of directors approved a stock repurchase program for the repurchase of up to \$100 million of C3 AI's outstanding shares of class A common stock for the 18 months following the date it was approved.

#### **Financial Outlook:**

The Company's guidance includes GAAP and non-GAAP financial measures.

The following table summarizes C3 AI's guidance for the full-year fiscal 2022:

(in millions)	Full Year Fiscal 2022 Guidance
Total revenue	\$251.0 - \$252.0
Non-GAAP loss from operations	(\$90.0) - (\$94.0)

A reconciliation of non-GAAP guidance measures to corresponding GAAP measures is not available on a forward-looking basis without unreasonable effort due to the uncertainty regarding, and the potential variability of, expenses that may be incurred in the future. Stock-based compensation expense-related charges, including employer payroll tax-related items on employee stock transactions, are impacted by the timing of employee stock transactions, the future fair market value of our common stock, and our future hiring and retention needs, all of which are difficult to predict and subject to constant change. We have provided a reconciliation of GAAP to non-GAAP financial measures in the financial statement tables for our historical non-GAAP results included in this press release. Our fiscal year ends April 30, and numbers are rounded for presentation purposes.

#### **Conference Call Details**

What:	C3 AI Third Quarter Fiscal 2022 Financial Results Conference Call
When:	Wednesday, March 2, 2022
Time:	2:00 p.m. PT / 5:00 p.m. ET
Live Call:	(833) 927-1758, Domestic
	(929) 526-1599, International
	Conference ID: 473103
Webcast:	https://event.on24.com/wcc/r/3574335/DDB99DECA3706870460ABE808A34A0C9 (live and replay)

#### **Investor Presentation Details**

An investor presentation providing additional information and analysis can be found at our investor relations page at ir.c3.ai.

#### Statement Regarding Use of Non-GAAP Financial Measures

The Company reports the following non-GAAP financial measures, which have not been prepared in accordance with generally accepted accounting principles in the United States (GAAP), in addition to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP.

- Non-GAAP gross profit, non-GAAP gross margin, non-GAAP loss from operations, and non-GAAP net loss per share. Our non-GAAP
  gross profit, non-GAAP gross margin, non-GAAP loss from operations, and non-GAAP net loss per share exclude the effect of stock-based
  compensation expense-related charges and employer payroll tax expense related to employee stock-based compensation. We believe the
  presentation of operating results that exclude these non-cash items provides useful supplemental information to investors and facilitates the
  analysis of our operating results and comparison of operating results across reporting periods.
- Non-GAAP RPO: Non-GAAP RPO represents our GAAP RPO plus the associated cancellable contracted backlog. We believe the presentation
  of our RPO inclusive of the cancellable backlog provides useful supplemental information to investors about our aggregate contractual backlog
  and facilitates the analysis of our operating results and comparison of operating results across reporting periods.

We use these non-GAAP financial measures internally for financial and operational decision-making purposes and as a means to evaluate period-to-period comparisons. Non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP financial measures and should be read only in conjunction with our condensed consolidated financial statements prepared in accordance with GAAP. Our presentation of non-GAAP financial measures may not be comparable to similar measures used by other companies. We encourage investors to carefully consider our results under GAAP, as well as our supplemental non-GAAP information and the reconciliation between these presentations, to more fully understand our business. Please see the tables included at the end of this release for the reconciliation of GAAP to non-GAAP financial measures.

# **Other Metrics**

#### **Customer-Entity and Customer.**

We define a Customer-Entity as each entity that is the ultimate parent of a party contracting with us.

We commonly enter into enterprise-wide agreements with Customer-Entities that include multiple operating units or divisions. We count as a Customer each distinct division, department, business unit, or group within a Customer-Entity that uses our product(s). In situations where our Customer (or Customer-Entity) has developed software using our C3 AI Suite or developed derivative works of our C3 AI Applications and has sold that software or service to its end customer(s), we also include such end customers in our Customer count. In addition, where our software is sold to a third-party under a reseller arrangement, we include the end customer of such arrangement in our Customer count. We only count Customers and Customer-Entities for which there is revenue in the period through a Customer-Entity contract. We exclude free trials from both our Customer-Entity and Customer counts.

During the period ended January 31, 2022, we performed an analysis of our Customer-Entity usage. We found that despite the definition our previous Customer count did not capture all the distinct divisions, departments, business units, or groups that were using our software or services. We also identified that while our previous Customer count included situations where (i) our Customer (or Customer-Entity) had developed software using our C3 AI Suite or derivative works of our C3 AI Applications and had sold that software or service to its end customer(s), and (ii) our software or services were sold to a third-party under a reseller arrangement, our previously stated definition did not explicitly include those scenarios.

For clarity, we have provided our Customer count historically using both the prior and current methodology. We intend to only present the revised calculation of Customer on a go-forward basis, as we believe it is a more accurate representation. Please see the tables included at the end of this release for these calculations in Other Metrics.

#### **Use of Forward-Looking Statements**

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements contained in this press release other than statements of historical facts, including our market leadership position, anticipated benefits from our partnerships and investments, financial outlook, our business strategies, plans, and objectives for future operations, are forward-looking statements. The words "anticipate," "believe," "continue," "estimate," "expect," "intend," "may," "will" and similar expressions are intended to identify forward-looking statements. We have based these forward-looking statements largely on our current expectations and projections about future events and trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs. These forward-looking statements are subject to a number of risks and uncertainties. Some of these risks are described in greater detail in our filings with the Securities and Exchange Commission, including our Quarterly Reports on Form 10-Q for the fiscal quarters ended July 31, 2021 and October 31, 2021 and, when available, January 31, 2022, although new and unanticipated risks may arise. The future events and trends discussed in this press release may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements. Although we believe that the expectations reflected in the forward-looking statements will occur. Except to the extent required by law, we do not undertake to update any of these forward-looking statements after the date of this press release to conform these statements to actual results or revised expectations.

### About C3.ai, Inc.

C3.ai, Inc. (NYSE:AI) is the Enterprise AI application software company. C3 AI delivers a family of fully integrated products including the C3 AI Suite, an end-to-end platform for developing, deploying, and operating enterprise AI applications and C3 AI Applications, a portfolio of industry-specific SaaS enterprise AI applications that enable the digital transformation of organizations globally.

# **Investor Contact**

ir@c3.ai

#### **Press Contact**

Lisa Kennedy (415) 914-8336 pr@c3.ai

Source: C3.ai, Inc.

#### C3.AI, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data) (Unaudited)

(Ullat	laite	Three Months Ended January 31,			Nine Months Ended January 31,			
		2022		2021	2022			2021
Revenue								
Subscription <sup>(1)</sup>	\$	57,084	\$	42,699	\$	150,614	\$	114,248
Professional services <sup>(2)</sup>		12,689		6,410		29,828		16,685
Total revenue		69,773		49,109		180,442		130,933
Cost of revenue								
Subscription <sup>(3)</sup>		12,275		7,023		32,880		22,694
Professional services		5,079		5,203		13,470		10,113
Total cost of revenue		17,354		12,226		46,350		32,807
Gross profit		52,419		36,883		134,092		98,126
Operating expenses								
Sales and marketing <sup>(4)</sup>		43,146		28,450		126,134		64,898
Research and development		40,931		18,748		104,166		48,145
General and administrative		15,748		8,184		43,391		21,433
Total operating expenses		99,825		55,382		273,691		134,476
Loss from operations		(47,406)		(18,499)		(139,599)		(36,350)
Interest income		410		129		1,077		997
Other income (expense), net		7,742		1,721		5,471		4,163
Net loss before provision for income taxes		(39,254)		(16,649)		(133,051)		(31,190)
Provision for income taxes		193		203		594		456
Net loss	\$	(39,447)	\$	(16,852)	\$	(133,645)	\$	(31,646)
Net loss per share attributable to Class A common shareholders, basic and diluted	\$	(0.38)	\$	(0.23)	\$	(1.29)	\$	(0.64)
Net loss per share attributable to Class A-1 common shareholders, basic and diluted	\$		\$	(0.10)	\$		\$	(0.52)
Net loss per share attributable to Class B common shareholders, basic and diluted	\$	(0.38)	\$	(0.13)	\$	(1.29)	\$	(0.12)
Weighted-average shares used in computing net loss per share attributable to Class A common stockholders, basic and diluted		101,593		68,648		100,341		43,481
Weighted-average shares used in computing net loss per share attributable to Class A-1 common stockholders, basic and diluted				6,667				6,667
Weighted-average shares used in computing net loss per share attributable to Class B common stockholders, basic and diluted		3,500		3,500		3,500		3,500
			_					

Including related party revenue of \$19,740 and \$7,951 for the three months ended January 31, 2022 and 2021, respectively, and \$39,960 and \$21,571 for the nine months ended January 31, 2022 and 2021, respectively.
 Including related party revenue of \$4,892 and nil for the three months ended January 31, 2022 and 2021, respectively, and \$12,890 and nil for the nine months ended January 31, 2022

(2) Including related party revenue of \$4,892 and nil for the three months ended January 31, 2022 and 2021, respectively, and \$12,890 and nil for the nine months ended January 31, 2022 and 2021, respectively.
(3) Including related party cost of revenue of \$191 and nil for the three months ended January 31, 2022 and 2021, respectively, and \$388 and nil for the nine months ended January 31, 2022

(3) Including related party cost of revenue of \$191 and nil for the three months ended January 31, 2022 and 2021, respectively, and \$388 and nil for the nine months ended January 31, 2022 and 2021, respectively.

(4) Including related party sales and marketing expense of \$2,398 and nil for the three months ended January 31, 2022 and 2021, respectively, and \$2,590 and nil for the nine months ended January 31, 2022 and 2021, respectively.

#### C3.AI, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except for share and per share data) (Unaudited)

(Unauteu)				
	Ja	nuary 31, 2022		April 30, 2021
Assets				
Current assets				
Cash and cash equivalents	\$	204,531	\$	115,355
Short-term investments		764,104		978,020
Accounts receivable, net of allowance of \$57 and \$812 as of January 31, 2022 and April 30, 2021, respectively <sup>(1)</sup>		68,178		65,460
Prepaid expenses and other current assets <sup>(2)</sup>		25,754		14,302
Total current assets		1,062,567		1,173,137
Property and equipment, net		5,297		6,133
Goodwill		625		625
Long-term investments		54,012		_
Other assets, non-current <sup>(3)</sup>		65,006		16,582
Total assets	\$	1,187,507	\$	1,196,477
Liabilities and stockholders' equity				
Current liabilities				
Accounts payable <sup>(4)</sup>	\$	14,478	\$	12,075
Accrued compensation and employee benefits		22,588		21,829
Deferred revenue, current <sup>(5)</sup>		58,524		72,263
Accrued and other current liabilities <sup>(6)</sup>		33,598		18,318
Total current liabilities		129,188		124,485
Deferred revenue, non-current		924		2,964
Other long-term liabilities <sup>(7)</sup>		30,720		7,853
Total liabilities		160,832		135,302
Commitments and contingencies				
Stockholders' equity				
Class A common stock, \$0.001 par value. 1,000,000,000 shares authorized as of January 31, 2022 and April 30, 2021; 102,784,741 and 98,667,121 shares issued and outstanding as of January 31, 2022 and April 30, 2021, respectively		103		99
Class B common stock, \$0.001 par value; 3,500,000 shares authorized as of January 31, 2022 and April 30, 2021; 3,499,992 and 3,499,992 shares issued and outstanding as of January 31, 2022 and April 30, 2021, respectively		3		3
Additional paid-in capital		1,510,343		1,410,325
Accumulated other comprehensive (loss) income		(796)		81
Accumulated deficit		(482,978)		(349,333)
Total stockholders' equity		1,026,675		1,061,175
Total liabilities and stockholders' equity	\$	1,187,507	\$	1,196,477
	Ŷ	1,107,507	Ψ	1,100,177

(1) Including amounts from a related party of \$15,727 and \$15,180 as of January 31, 2022 and April 30, 2021, respectively.

(2) (3)

(4)

(5)

Including amounts from a related party of \$15,727 and \$15,180 as of January 31, 2022 and April 30, 2021, respectively. Including amounts from a related party of \$5,010 and \$1,662 as of January 31, 2022 and April 30, 2021, respectively. Including amounts from a related party of \$2,415 and \$56 as of January 31, 2022 and April 30, 2021, respectively. Including amounts from a related party of \$2,415 and \$56 as of January 31, 2022 and April 30, 2021, respectively. Including amounts from a related party of \$575 and \$7,697 as of January 31, 2022 and April 30, 2021, respectively. Including amounts from a related party of \$18,534 and \$3,413 as of January 31, 2022 and April 30, 2021, respectively. Including amounts from a related party of \$2,448 and \$4,895 as of January 31, 2022 and April 30, 2021, respectively. (6) (7)

### C3.AI, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited)

		Nine Months Ende			
		2022		2021	
Cash flows from operating activities:					
Net loss	\$	(133,645)	\$	(31,646)	
Adjustments to reconcile net loss to net cash used in operating activities					
Depreciation and amortization		3,761		3,189	
Non-cash operating lease cost		2,369		2,474	
Stock-based compensation expense		77,813		14,270	
Other		255		(115)	
Changes in operating assets and liabilities					
Accounts receivable <sup>(1)</sup>		(1,963)		588	
Prepaid expenses, other current assets and other assets <sup>(2)</sup>		(21,108)		(6,931)	
Accounts payable <sup>(3)</sup>		2,237		7,447	
Accrued compensation and employee benefits		759		4,303	
Operating lease liabilities		(2,303)		(2,636)	
Other liabilities <sup>(4)</sup>		14,304		1,213	
Deferred revenue <sup>(5)</sup>		(15,779)		2,016	
Net cash used in operating activities		(73,300)		(5,828)	
Cash flows from investing activities:					
Purchases of property and equipment		(2,183)		(1,166)	
Capitalized software development costs		(500)		_	
Proceeds from sale of non-marketable equity security		—		725	
Purchases of investments		(540,290)		(232,287)	
Maturities and sales of investments		698,312		280,997	
Net cash provided by investing activities		155,339		48,269	
Cash flows from financing activities:					
Proceeds from initial public offering and private placements, net of underwriting discounts		—		851,859	
Proceeds from repayment of shareholder loan		—		26,003	
Payment of deferred offering costs		(105)		(6,710)	
Proceeds from exercise of Class A common stock options		19,334		13,825	
Net cash provided by financing activities		19,229		884,977	
Net increase in cash, cash equivalents and restricted cash		101,268		927,418	
Cash, cash equivalents and restricted cash at beginning of period		116,255		33,604	
Cash, cash equivalents and restricted cash at end of period	\$	217,523	\$	961,022	
Cash and cash equivalents	\$	204,531	\$	960,122	
Restricted cash included in other assets	Ŷ	12,992	Ŷ	900	
	\$	217,523	\$	961,022	
Total cash, cash equivalents and restricted cash	\$		\$		
Supplemental disclosure of cash flow information—cash paid for income taxes Supplemental disclosures of non-cash investing and financing activities:	Ф	677	Э	435	
Supplemental disclosures of non-cash investing and financing activities: Purchases of property and equipment included in accounts payable and accrued liabilities	\$	483	\$	349	
	\$	26,529		349	
Right-of-use assets obtained in exchange for lease obligations	\$			_	
Unpaid liabilities related to intangible purchases		2,500			
Receivable from exercise of stock options included in prepaid expenses, other current assets and other assets	\$	45			
Deferred offering costs included in accounts payable and accrued liabilities	\$		\$ ¢	503	
Vesting of early exercised stock options	\$	2,391	Ф	2,073	

Including changes in related party balances of \$547 and \$(780) for the nine months ended January 31, 2022 and 2021, respectively. (1)

(2) (3)

Including changes in related party balances of \$347 and \$(760) for the nine months ended January 31, 2022 and 2021, respectively. Including changes in related party balances of \$14,102 and nil for the nine months ended January 31, 2022 and 2021, respectively. Including changes in related party balances of \$2,359 and nil for the nine months ended January 31, 2022 and 2021, respectively. Including changes in related party balances of \$12,674 and nil for the nine months ended January 31, 2022 and 2021, respectively. Including changes in related party balances of \$12,674 and nil for the nine months ended January 31, 2022 and 2021, respectively. (4) (5)

## C3.AI, INC. RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (In thousands, except percentages) (Unaudited)

		Three Months Ended January 31,			Nine Months Ended January 3			anuary 31,
		2022		2021		2022		2021
Reconciliation of GAAP gross profit to non-GAAP gross profit:								
Gross profit on a GAAP basis	\$	52,419	\$	36,883	\$	134,092	\$	98,126
Stock-based compensation expense (1)		3,343		378		7,815		858
Employer payroll tax expense related to employee stock-based compensation $(2)$	l	8		_		73		_
Gross profit on a non-GAAP basis	\$	55,770	\$	37,261	\$	141,980	\$	98,984
Gross margin on a GAAP basis		75%		75%		74%		75%
Gross margin on a non-GAAP basis		80%		76%		79%		76%
Reconciliation of GAAP loss from operations to non-GAAP loss from operations:								
Loss from operations on a GAAP basis	\$	(47,406)	\$	(18,499)	\$	(139,599)	\$	(36,350)
Stock-based compensation expense (1)		31,361		6,589		77,813		14,270
Employer payroll tax expense related to employee stock-based compensation $(2)$	l	356				1,794		_
Loss from operations on a non-GAAP basis	\$	(15,689)	\$	(11,910)	\$	(59,992)	\$	(22,080)
Reconciliation of GAAP net loss per share to non-GAAP net loss per share:								
Net loss on a GAAP basis	\$	(39,447)	\$	(16,852)	\$	(133,645)	\$	(31,646)
Stock-based compensation expense <sup>(1)</sup>		31,361		6,589		77,813		14,270
Employer payroll tax expense related to employee stock-based compensation	l	356		_		1,794		_
Net loss on a non-GAAP basis	\$	(7,730)	\$	(10,263)	\$	(54,038)	\$	(17,376)
GAAP net loss per share attributable common shareholders, basic and diluted	\$	(0.38)	\$	(0.21)	\$	(1.29)	\$	(0.59)
Non-GAAP net loss per share attributable common shareholders, basic and diluted	\$	(0.07)	\$	(0.13)	\$	(0.52)	\$	(0.32)
Weighted-average shares used in computing net loss per share attributable to common stockholders, basic and diluted		105,093	_	78,815		103,841		53,648

(1) Stock-based compensation expense for gross profits and gross margin includes costs of subscription and cost of professional services as follows. Stock-based compensation expense for loss from operations includes total stock-based compensation expense as follows:

	Three Months E		Nine Months Ended January 31,			
	2022	2021		2022		2021
Cost of subscription	\$ 2,639	\$ 2	14 5	\$ 5,824	\$	557
Cost of professional services	704	1	54	1,991		301
Sales and marketing	8,850	2,7	<del>)</del> 0	28,540		5,835
Research and development	12,846	8	46	25,860		1,952
General and administrative	6,322	2,5	75	15,598		5,625
Total stock-based compensation expense	\$ 31,361	\$ 6,5	39 5	\$ 77,813	\$	14,270

(2) Employer payroll tax expense related to employee stock-based compensation were immaterial and as such were excluded in periods prior to January 31, 2021. Employer payroll tax expense to employee stock-based compensation for gross profits, gross margin and loss from operations includes employer payroll tax expense to employee stock-based compensation as follows:

	Three Months Ended January 31,				Nine Months En	nuary 31,	
		2022		2021	 2022		2021
Cost of subscription	\$	7	\$	_	\$ 7	\$	
Cost of professional services		1			66		
Sales and marketing		202		_	718		
Research and development		38			437		
General and administrative		108		_	566		
Total employer payroll tax expense	\$	356	\$	_	\$ 1,794	\$	

#### Reconciliation of remaining performance obligations ("RPO") to Non-GAAP RPO:

The following table presents a reconciliation of RPO to Non-GAAP RPO:

	As of January 31,			
	 2022		2021	
RPO	\$ 469,276	\$	247,451	
Cancellable amount of contract value	67,454		48,405	
Non-GAAP RPO	\$ 536,730	\$	295,856	

### C3.AI, INC. OTHER METRICS (Unaudited)

# **Customer-Entity and Customer.**

Our Customer-Entity count is as follows:

	January 31, 2021	April 30, 2021	July 31, 2021 October 31, 2021		January 31, 2022						
Customer-Entities	39	32	44	44 53							
Based on the revised approach, our best estimate of our Customer count is as follows:											
	January 31, 2021	April 30, 2021	July 31, 2021 October 31, 202		July 31, 2021 October 31,		July 31, 2021 October 31, 2021		April 30, 2021 July 31, 2021 Octob		January 31, 2022
Customer count											
Revised calculation	120	151	180	203	218						
Based on the prior calculation, our prior Customer count is as follows: January 31, 2021 April 30, 2021 July 31, 2021 October 31, 2021 January 31, 2022											
Customer count											
Prior calculation	75	89	98	104	110						